# The Customer Experience Blueprint

Ten process groups to master customer perception and retention

**A White Paper** 





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A note on white papers: by definition, a white paper is an informational document issued by a company or not-for-profit organization to promote or highlight the features of a solution, product, or service that it offers or plans to offer.

As such, this white paper demonstrates the topical matter that Synergy BMC is designed to support. More specifically, this white paper is made up of hundreds of processes that Synergy BMC is capable of assisting you to develop and/or mature. Sometimes it's as simple as hiring an expert resource, one with a fresh and critical set of eyes, to make new initiatives come to life. Why not give us an opportunity to share our expertise and assist you in becoming world-class and creating fanatical customers?

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#### Introduction

As project and process-focused consultants, we tend to circle back to what matters most, and that's helping clients create a fanatical customer base and subsequently grow. So let's talk about the topic from your perspective.

As a savvy business leader, you know that customer perception, satisfaction, and retention are the keys to success. To achieve these goals, you need to have solid processes in place that consistently help you optimize the customer experience. In this white paper, we'll explore ten (10) of the most critical process groups that small and medium-sized businesses should use to boost customer satisfaction, keep those customers coming back for more, and ultimately grow your business. So grab your coffee and let's dive in!

To kick it off, let's look at all ten process groups in summary. You will click on any process group titles to go to the expanded list of sub-process for that group.

- Customer Needs Identification: To optimize the customer experience, you must first identify your customers' needs. This process group involves understanding your customers' pain points, preferences, and expectations. You will gather this information through customer feedback, surveys, and data analysis.
- 2. <u>Customer Journey Mapping:</u> Customer journey mapping involves understanding the various touchpoints that a customer has with your business. This process group helps you identify the areas where you will improve the customer experience by reducing friction, increasing convenience, and providing personalized service.
- Customer Service Management: Customer service is critical to building customer loyalty. This process group involves establishing service level agreements, defining customer service metrics, and training your customer service team to provide efficient and effective support.
- 4. <u>Sales Management:</u> Sales management is critical to customer retention. This process group involves creating a sales process that is customer-centric and designed to meet the needs of your target audience. This process group also involves establishing sales goals, defining sales metrics, and training your sales team to provide exceptional service.
- Marketing Management: Marketing management involves creating a marketing strategy
  that is designed to attract and retain customers. This process group includes identifying
  your target audience, creating a brand message, and developing marketing campaigns
  that resonate with your customers.
- 6. <u>Product Development:</u> Product development involves creating products and services (treated as a product) that meet the needs of your target audience. This process group includes product ideation, design, testing, and launch. By developing products that meet the needs of your customers, you will improve customer perception, satisfaction, and retention.



- 7. Quality Management: Quality management focuses on establishing processes to ensure that your products and services meet the highest quality standards possible. It also includes establishing quality metrics, implementing quality control processes, and training your team to adhere to the quality standards that are set.
- 8. Continuous Process Improvement (CPI): CPI involves identifying areas where you will streamline your operations, reduce costs, and improve the customer experience. It also includes establishing process improvement goals, analyzing data to identify areas of improvement, and implementing process changes. The "continuous" component means you have a structured program in place to define, measure, analyze, improve, and control (DMAIC for you Six Sigma fans) each process you choose to tackle.
- 9. <u>Employee Training and Development:</u> Employee training and development is critical to ensuring that your team is equipped with the skills and knowledge needed to provide exceptional service. This process group includes identifying training needs, developing training programs, and providing ongoing support to your team.
- 10. <u>Data Analysis and Reporting:</u> Data analysis and reporting are critical to understanding customer behavior and identifying areas for improvement. It also involves establishing data collection processes, analyzing data to identify trends, and reporting on key metrics.

From a summary level, organizations will improve customer perception, satisfaction, and retention by establishing robust processes that are designed to meet the needs of their target audience. By implementing the 10 process groups discussed in this blog post, you will optimize the customer experience, increase customer loyalty, and drive business growth.

**Read on to explore each process group in more detail.** And here is a guarantee: If you take every one of these process groups to heart and integrate these processes and best practices into your organization, you will undoubtedly be on the fast track to being "World-Class" in your industry and the market you serve. Not to mention create a Fanatical Customer-base.

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#### **Customer Needs Identification**

Customer needs are like buried treasure - if you will find them, you've hit gold. But how do you unearth those elusive customer desires and preferences? The Customer Needs Identification sub-processes are here to help you dig deep and strike it rich. So grab your shovels and let's get digging!

Here are the primary sub-processes for Customer Needs Identification:

- Data collection: Gather data on your customer's pain points, preferences, and expectations through surveys, customer feedback, online reviews, and social media listings.
- Customer segmentation: Categorize your customers based on demographics, behaviors, and needs. This helps you understand your customers and tailor your products and services to meet their specific needs.
- Persona development: Create customer personas that represent different segments of your customer base. This helps you understand their goals, challenges, and needs in more detail.
- 4. **Customer journey analysis:** Analyze the customer journey to identify the different touchpoints where customers interact with your business. This helps you understand the pain points and challenges customers face during their experience. *More on this in the next section of the white paper.*
- 5. **Competitor analysis:** Analyze your competitors' offerings to identify gaps in the market and opportunities to differentiate your business.
- 6. **Prioritization:** Prioritize customer needs based on their impact on customer experience and business objectives. This helps you focus on the most critical areas to improve customer satisfaction and retention.
- Validation: Validate customer needs through testing and experimentation. This helps
  you ensure that you are addressing the right problems and creating solutions that truly
  meet customers' needs.

By following these sub-processes, you will identify your customers' needs and design solutions that meet their expectations and keep them coming back for more.



### **Customer Journey Mapping**

Ah, the customer journey - a winding path of twists, turns, and surprises that will make or break your business. It's like a Choose Your Own Adventure book, except your customers are the ones holding the reins. The Customer Journey Mapping sub-processes are here to guide you through the maze. So fasten your seatbelts and get ready for a journey of your own - the journey to customer satisfaction!

Here are the primary sub-processes for Customer Journey Mapping:

- 1. **Touchpoint identification:** Identify all the touchpoints or interactions a customer has with your business, including online and offline channels. This typically includes visits to your website, calls to customer service, in-store visits, and more.
- Data collection: Gather data on customer interactions and experiences across all touchpoints. This typically includes customer feedback, surveys, customer service logs, web analytics, and more.
- 3. **Customer journey visualization:** Visualize the customer journey map to help identify pain points, gaps, and opportunities for improvement.
- 4. **Customer journey analysis:** Analyze the customer journey to identify pain points and opportunities for improvement. This will help you prioritize areas for improvement based on their impact on the overall customer experience.
- 5. **Persona mapping:** Map out the customer journey for each customer persona, which will help you understand how different customer segments interact with your business and where they have unique pain points or needs.
- 6. **Journey optimization:** Develop a plan to optimize the customer journey, including identifying key areas for improvement, setting goals, and implementing changes.
- 7. **Monitoring and iteration:** Monitor customer feedback, analytics, and other metrics to assess the impact of changes made to the customer journey. Iterate on the customer journey map as needed to continue improving the overall customer experience.

By following these sub-processes, you will gain a deep understanding of the customer journey and identify opportunities to improve the overall experience for your customers, leading to increased satisfaction, loyalty, and retention.



### **Customer Service Management**

Customer service - the lifeline of any business. It's like a game of Jenga - one wrong move and the whole tower comes crashing down. But don't let the pressure get to you, because the Customer Service Management sub-processes are here to help you stack the blocks in your favor. So put on your customer service hat and get ready to play - it's time to build a tower that will stand the test of time!

Here are the primary sub-processes associated with Customer Service Management:

- Customer service strategy development: Develop a customer service strategy that
  aligns with your overall business objectives and customer needs. This typically includes
  identifying key metrics to measure success and outlining customer service policies and
  procedures.
- Staffing and training: Hire and train customer service representatives who are knowledgeable, empathetic, and able to handle a variety of customer interactions, including complaints and inquiries.
- Customer communication channels: Establish communication channels that allow customers to easily reach your customer service team, such as email, phone, chat, social media, and in-person interactions.
- Response management: Develop a system for managing customer inquiries and complaints, including response time goals, escalation procedures, and resolution protocols.
- 5. **Performance monitoring:** Monitor customer service metrics such as response time, customer satisfaction scores, and complaint resolution rates. Use this information to continuously improve your customer service process.
- Feedback management: Collect feedback from customers on their customer service
  experience and use it to identify areas for improvement. This typically includes surveys,
  focus groups, and online reviews.
- 7. **Continuous improvement:** Continuously improve your customer service process by incorporating customer feedback, reviewing customer service metrics, and identifying new training and development opportunities for your customer service representatives.

By following these sub-processes, you will develop a strong customer service management process that helps you deliver high-quality service to your customers, leading to increased satisfaction, loyalty, and retention.



#### Sales Management

Sales management - it's like a game of chess, except your opponents are the ever-changing market trends and the fickle whims of customers. The Sales Management sub-processes are here to help you navigate the board with confidence and strategic prowess. So gather your knights, bishops, and pawns - it's time to make your moves and capture the hearts (and wallets) of your customers!

Here are the primary sub-processes for Sales Management:

- Sales strategy development: Develop a sales strategy that aligns with your business objectives and target customer segments. This typically includes identifying key metrics to measure success and outlining sales policies and procedures.
- 2. **Sales forecasting:** Use historical sales data and market trends to forecast future sales, which will help you set sales targets and develop sales plans.
- 3. **Lead generation:** Develop a system for generating leads through various channels, including inbound marketing, outbound marketing, referrals, and more.
- 4. **Sales process management:** Develop a standardized sales process that outlines the stages of the sales cycle and the actions required at each stage, such as lead qualification, needs assessment, proposal development, and closing.
- 5. Sales team management: Manage your sales team to ensure that they are meeting sales targets and delivering high-quality customer experiences. This typically includes coaching and training, performance management, and goal-setting.
- Sales performance monitoring: Monitor sales metrics such as conversion rates, average deal size, and sales cycle length. Use this information to identify areas for improvement and adjust your sales strategy accordingly.
- Customer relationship management: Develop a system for managing customer relationships, including tracking customer interactions and preferences, nurturing leads, and identifying opportunities for upselling and cross-selling.

By following these sub-processes, you will develop a strong sales management process that helps you achieve your sales targets and deliver high-quality customer experiences, again leading to increased customer satisfaction, loyalty, and retention.



### **Marketing Management**

Marketing management - it's like a magic show, where the goal is to make your business disappear from the competition and reappear in the minds of your customers. The Marketing Management sub-processes are here to help you create the illusions that will captivate your audience and leave them wanting more. So grab your top hat and wand - it's time to work your marketing magic and make your business the star of the show!

Here are the primary sub-processes for Marketing Management:

- 1. **Market research:** Conduct market research to gain insights into your target audience and the competitive landscape. This typically includes surveys, focus groups, and market analysis.
- 2. **Brand development:** Develop a strong brand identity that reflects your business values and resonates with your target audience. This typically includes developing a brand story, logo design, and messaging guidelines.
- Marketing strategy development: Develop a marketing strategy that aligns with your business objectives and target audience. This typically includes outlining your marketing mix (product, price, promotion, and place), setting marketing goals, and identifying key performance indicators (KPIs).
- Campaign development: Develop marketing campaigns that target your audience and align with your marketing strategy. This typically includes content creation, advertising, email marketing, and social media marketing.
- 5. **Lead generation and nurturing:** Develop a system for generating leads and nurturing them through the marketing funnel. This typically includes lead magnets, email campaigns, and retargeting.
- Marketing performance monitoring: Monitor marketing metrics such as website traffic, conversion rates, and social media engagement. Use this information to identify areas for improvement and adjust your marketing strategy accordingly.
- Customer segmentation and targeting: Segment your audience based on their demographics, behavior, and interests. Use this information to develop targeted marketing campaigns that resonate with each audience segment.

By following these sub-processes, you will develop a strong marketing management process that helps you reach your target audience, build brand awareness, and generate leads and sales, leading to increased satisfaction, loyalty, and retention.



#### **Product and Service Development**

Product and Service development - it's like being a mad scientist, except instead of creating monsters, you're creating the next big thing. It's a delicate balance of innovation and practicality, with the ultimate goal of creating something that customers will love. The Product and Service Development sub-processes are here to help you channel your inner mad scientist and turn your crazy ideas into profitable realities. So put on your lab coat and safety goggles - it's time to cook up something special!

Here are the primary sub-processes for Product and Service Development:

- Ideation: Generate and evaluate product and service ideas that align with your business objectives and customer needs. This typically includes brainstorming sessions, market research, and customer feedback.
- Concept development: Develop a concept for a new product and/or service that
  outlines its key features, benefits, and target market. This typically includes creating a
  product and/or service roadmap and identifying potential roadblocks or challenges.
- Design and prototyping: Develop a prototype of a new product or service that will be used for user testing and feedback. This typically includes creating mockups, wireframes, and 3D models.
- 4. **User testing**: Conduct user testing to gather feedback and insights from your target audience. This typically includes usability testing, focus groups, and surveys.
- 5. **Iterative design**: Incorporate user feedback into your product and/or service design and iterate until you have a final product/service that meets user needs and expectations.
- 6. **Product launch planning:** Develop a plan for launching your product/service, including identifying the target audience, developing marketing materials, and creating a sales strategy.
- Post-launch evaluation: Evaluate the success of your new product/service launch and gather feedback from customers. Use this information to identify areas for improvement and adjust your product/service development process accordingly.

By following these sub-processes, you will develop a strong product and/or service development process that helps you create products and services that meet user needs and expectations, leading to increased satisfaction, loyalty, and retention.



# **Quality Management**

Quality management - it's like being a food critic, except instead of judging meals, you're judging the entire customer experience. It's all about ensuring that every aspect of your business is up to par and meets the expectations of your discerning customers. The Quality Management sub-processes are here to help you develop your palate and refine your business to perfection. So grab your fork and knife - it's time to savor the flavors of quality and excellence!

Here are the primary sub-processes for Quality Management:

- 1. **Quality planning:** Develop a plan for how you will manage and control quality within your organization. This typically includes defining quality objectives, identifying key performance indicators (KPIs), and establishing quality policies and procedures.
- Quality control: Implement processes to monitor and control quality, including
  inspection and testing procedures. This typically includes process audits, product
  inspections, and supplier evaluations.
- 3. **Quality assurance:** Develop processes to ensure that quality standards are met throughout the organization. This typically includes employee training, documentation of processes, and continuous improvement initiatives.
- Continuous improvement: Develop a system for identifying areas for improvement and implementing changes to improve quality. This typically includes process improvement projects, employee feedback mechanisms, and data analysis.
- Corrective and preventive actions: Develop a system for identifying and addressing
  quality issues, including non-conformities and customer complaints. This typically
  includes root cause analysis, corrective actions, and preventive actions.
- Measurement and analysis: Use data and analytics to measure and analyze quality performance, including KPIs and customer feedback. Use this information to identify trends and areas for improvement.
- 7. **Supplier management:** Manage the quality of products and services provided by suppliers through supplier evaluations, audits, and ongoing communication.

By following these sub-processes, you will develop a strong quality management process that helps you meet and exceed customer expectations, leading to increased satisfaction, loyalty, and retention.



### Continuous Process Improvement (CPI)

Continuous Process Improvement - it's like being a detective, except instead of solving crimes, you're solving inefficiencies. It's all about finding those sneaky culprits that are holding your business back and bringing them to justice. The Process Improvement sub-processes are here to help you don your detective hat and crack the case. So shine your magnifying glass and get ready to uncover the clues to a better, more streamlined business!

Here are the primary sub-processes for Continuous Process Improvement:

- Process mapping: Map out the current process and identify areas for improvement.
   This typically includes using process flow diagrams, value stream maps, or other process mapping techniques.
- 2. **Process analysis:** Analyze each current process to identify bottlenecks, inefficiencies, and areas for improvement. This typically includes root cause analysis, process metrics, and process performance data.
- 3. **Process redesign:** Redesign the process to improve efficiency, eliminate waste, and increase customer value. This typically includes redesigning process steps, changing process flow, and reassigning process roles.
- 4. Process implementation: Implement the redesigned process and ensure that all stakeholders are aware of the changes. This typically includes employee (and sometimes customer) training, process documentation, and communication plans.
- 5. **Process monitoring:** Monitor the new process to ensure that it is operating as expected and achieving the desired outcomes. This typically includes process audits, performance metrics, and customer feedback.
- Continuous improvement: Continuously monitor and improve the process to ensure that it is meeting customer needs and business objectives. This typically includes employee feedback mechanisms, process improvement projects, and data analysis.
- 7. **Standardization:** Standardize the new process to ensure consistent and repeatable outcomes. This typically includes developing process standards and procedures, creating process documentation, and providing ongoing training.

By following these sub-processes, you will develop a strong process improvement process that helps you identify and eliminate waste, improve efficiency, and deliver better value to customers, leading to increased satisfaction, loyalty, and retention.



# **Employee Training and Development**

Employee training and development - it's like being a coach, except instead of sports, you're coaching your team to victory in the game of business. It's all about identifying your star players, honing their skills, and giving them the tools they need to bring their A-game to the field. The Employee Training and Development sub-processes are here to help you rally your troops and lead them to victory. So grab your whistle and get ready to train your team to be the MVPs of your business world!

Here are the primary sub-processes for Employee Training and Development:

- Needs assessment: Identify the knowledge, skills, and abilities that employees need to perform their jobs effectively. This typically includes conducting job analyses, competency assessments, and performance evaluations.
- Training design: Develop a training plan that outlines the learning objectives, training
  methods, and evaluation methods. This typically includes developing training materials,
  selecting trainers, and scheduling training sessions.
- Training delivery: Deliver the training to employees using a variety of methods, such as classroom training, online training (LMS), and on-the-job training. This typically includes providing feedback and coaching to employees during the training process.
- 4. Training evaluation: Evaluate the effectiveness of the training by measuring changes in employee performance and knowledge. This typically includes conducting post-training evaluations, using performance metrics, and gathering feedback from employees.
- Coaching and mentoring: Provide ongoing coaching and mentoring to employees to help them develop their skills and reach their full potential. This typically includes providing feedback on performance, setting development goals, and providing career guidance.
- 6. Performance management: Integrate training and development with performance management to ensure that employees are receiving the support they need to meet performance expectations. This typically includes aligning performance goals with development goals, providing ongoing feedback, and using performance metrics to evaluate progress.
- 7. **Career development:** Provide employees with opportunities for career development and advancement. This typically includes providing job rotations, stretch assignments, and mentoring programs.

By following these sub-processes, you will develop a strong employee training and development process that helps you build a skilled and motivated workforce, leading to increased productivity, innovation, and retention.



# **Data Analysis and Reporting**

Data analysis and reporting - it's like being a treasure hunter, except instead of gold, you're searching for insights and trends that will unlock the riches of fanatical customers and, business success. It's a journey of discovery, where every piece of information will lead you closer to the pot of gold at the end of the rainbow. These Data Analysis and Reporting sub-processes will help you navigate the twists and turns of your data landscape and lead you to a treasure trove of business intelligence. So grab your map and compass - it's time to embark on your data adventure and strike it rich!

Here are the primary sub-processes for Data Analysis and Reporting:

- 1. **Data collection:** Collect data from various sources, such as customer feedback, sales data, or employee performance data.
- 2. **Data cleaning:** Clean and prepare the data for analysis by removing duplicates, errors, and missing values. This typically includes using data cleansing tools, data transformation techniques, and data normalization.
- Data analysis: Analyze the data using statistical methods to identify patterns, trends, and insights. This typically includes descriptive statistics, regression analysis, and machine learning techniques.
- Data visualization: Visualize the data using graphs, charts, and other visual representations to make it easier to understand and communicate. This typically includes using data visualization software and techniques, such as heat maps, scatter plots, and bar charts.
- 5. **Data interpretation:** Interpret the data to draw insights and conclusions that will inform business decisions. This typically includes using statistical inference, hypothesis testing, and data modeling techniques.
- Reporting: Prepare reports that summarize the findings from the data analysis and
  provide recommendations for action. This typically includes using reporting software and
  tools, such as dashboards, scorecards, and executive summaries.
- 7. Continuous improvement: Continuously monitor and improve the data analysis and reporting process to ensure that it is providing relevant and actionable insights. This typically includes using feedback mechanisms, incorporating new data sources, and incorporating new data analysis techniques.

By following these sub-processes, you will develop a strong data analysis and reporting process that helps you make data-driven decisions, leading to increased efficiency, innovation, and competitiveness.



#### Conclusion

As it relates to whatever it is that you sell or provide; products, services (private and public sector), or a mix of both, you should be able to proceed to use this "Blueprint" to better understand and convert the critical role that customer perception, satisfaction, and retention play in the success of small and medium-sized businesses.

By focusing on these ten (10) essential process groups discussed in this white paper, you will optimize the customer experience and drive business growth. From identifying customer needs to mapping their journey, and managing customer service to sales, marketing, product development, quality management, process improvement, employee training, and data analysis, each process group plays a vital role in creating a seamless and exceptional customer experience.

By implementing these processes effectively, you will enhance customer perception, increase satisfaction, and ultimately build strong customer loyalty. Remember, success lies in understanding and meeting the needs of your customers, and these process groups serve as the roadmap to achieving that goal. So, let's embrace these processes, empower our teams, and deliver an exceptional customer experience that sets our businesses apart.